

**U.S. ARMY CORPS OF ENGINEERS
APPLICATION FOR DEPARTMENT OF THE ARMY PERMIT
33 CFR 325. The proponent agency is CECW-CO-R.**

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Authorities: Rivers and Harbors Act, Section 10, 33 USC 403; Clean Water Act, Section 404, 33 USC 1344; Marine Protection, Research, and Sanctuaries Act, Section 103, 33 USC 1413; Regulatory Programs of the Corps of Engineers; Final Rule 33-CFR 320-332. Principal Purpose: Information provided on this form will be used in evaluating the application for a permit. Routine Uses: This information may be shared with the Department of Justice and other federal, state, and local government agencies, and the public and may be made available as part of a public notice as required by Federal law. Submission of requested information is voluntary, however, if information is not provided the permit application cannot be evaluated nor can a permit be issued. One set of original drawings or good reproducible copies which show the location and character of the proposed activity must be attached to this application (see sample drawings and/or instructions) and be submitted to the District Engineer having jurisdiction over the location of the proposed activity. An application that is not completed in full will be returned.

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STATEMENT OF AUTHORIZATION

11. I hereby authorize _____ to act in my behalf as my agent in the processing of this application and to furnish, upon request, supplemental information in support of this permit application.

SIGNATURE OF APPLICANT

DATE

NAME, LOCATION, AND DESCRIPTION OF PROJECT OR ACTIVITY

12. PROJECT NAME OR TITLE (see instructions)			
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M Tight



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U.S. Army The Applied Critical Thinking Handbook , Why Red Teaming The premise of the program at the University of Foreign Military and Cultural Studies UFMCS is that people and organizations court failure in predictable ways that they do so by degrees almost imperceptibly and that they do so according to their mindsets biases and experience which are formed in large part by their own culture and context The sources of these failures are simple observable and lamentably often repeated They are also preventable and that is the point of red teaming Our methods and education involve more than Socratic discussion and brainstorming We believe that good decision processes are essential to good outcomes To that end our curriculum is rich in divergent processes red teaming tools and liberating structures all aimed at decision support We educate people to develop a disposition of curiosity and help them become aware of biases and behavior that prevent them from real positive change in the ways they seek solutions and engage others We borrow techniques methods frameworks concepts and best practices from several sources and disciplines to create an education and practical applications that we find to be the best safeguard against individual and organizational tendencies toward biases errors in cognition and groupthink Red teaming is diagnostic preventative and corrective yet it is neither predictive or a solution Our goal is to be better prepared and less surprised in dealing with complexity What is Red Teaming Red teaming is a function that provides commanders an independent capability to fully explore alternatives in plans operations concepts organizations and capabilities in the context of the operational environment OE and from the perspectives of partners adversaries and others A Red Team performs three general types of tasks Support to operations planning and decision support Critical review and analysis of already existing plans Intelligence support Threat Emulation UFMCS provides education for the first two tasks TRADOC s Intelligence School and Center provides education on the third In order for a Red Team to effectively contribute to decision making all of the following elements are required The ability to think critically about the problem While this may seem obvious the reality is that critical thinking is a skill set that requires training education and tools The Army assimilates people from different backgrounds across the nation One of the drawbacks of that assimilation is our military tendency to reflect the same biases and perspectives We pride ourselves in common values which while ingrained in the Army culture are not universal outside of that culture Thinking critically and challenging the group is an unnatural act for military staffs Doing so effectively requires tools and methods that enable leaders to see different perspectives Red Teams require top cover to be allowed to challenge the conventional wisdom and the organization s leaders No matter the quality of the Red Team or the methods they employ dictatorial or toxic leaders are incompatible with successful red teaming Red teaming is not easy and not everyone can do it Red Teamers must be effective written and oral communicators They must have credibility in the area in which they are providing red teaming insights They must be able to constructively challenge the plan This means focusing on what is truly important able to explain why it is being challenged and offering some alternative ways to think about the

problem **Federal Register** ,2014 *Military Review* ,2017 *Police Trauma, Loss, and Resilience* Konstantinos Papazoglou,Katy Kamkar,Peter Ian Collins,Michael David Schlosser,2022-07-05 Travellers, Merchants and Settlers in the Eastern Mediterranean, 11th-14th Centuries David Jacoby,2023-05-31 This collection of studies the eighth by David Jacoby covers a period witnessing intensive geographic mobility across the Mediterranean illustrated by a growing number of Westerners engaging in pilgrimage crusade trading and shipping or else driven by sheer curiosity This movement also generated western settlement in the eastern Mediterranean region A complex encounter of Westerners with eastern Christians and the Muslim world occurred in crusader Acre the focus of two papers a major emporium it was also the scene of fierce rivalry between the Italian maritime powers The fall of the crusader states in 1291 put an end to western mobility in the Levant and required a restructuring of trade in the region The next five studies show how economic incentives promoted western settlement in the Byzantine provinces conquered by western forces during the Fourth Crusade and soon after Venice fulfilled a major function in Latin Constantinople from 1204 to 1261 The city s progressive economic recovery in that period paved the way for its role as transit station furthering western trade and colonization in the Black Sea region Venice had also a major impact on demographic and economic developments in Euboea located along the maritime route connecting Italy to Constantinople On the other hand military factors drove an army of western mercenaries to establish in central Greece a Catalan state which survived from 1311 to the 1380s **Drones and Unmanned Aerial Systems** Aleš Završnik,2015-12-23 This book tackles the regulatory issues of Unmanned Aerial Systems UAS or Remotely Piloted Aerial Systems RPAS which have profound consequences for privacy security and other fundamental liberties Collectively known as drones they were initially deployed for military purposes reconnaissance surveillance and extrajudicial executions Today we are witnessing a growth of their use into the civilian and humanitarian domain They are increasingly used for goals as diverse as news gathering aerial inspection of oil refinery flare stacks mapping of the Amazonian rain forest crop spraying and search and rescue operations The civil use of drones is becoming a reality in the European Union and in the US The drone revolution may be a new technological revolution Proliferation of the next generation of recreational drones show how drones will be sold as any other consumer item The cultural perception of the technology is shifting as drones are increasingly being used for humanitarian activities on one hand but they can also firmly be situated in the prevailing modes of postmodern governance on the other hand This work will be of interest to researchers in Criminology and Criminal Justice interested in issues related to surveillance security privacy and technology It will also provide a criminological background for related legal issues such as privacy law aviation law international criminal law and comparative law U.S. Military Operations Geoffrey S. Corn,Rachel E. VanLandingham,Shane R. Reeves,2016 In U S Military Operations Law Policy and Practice a distinguished group of military experts comprehensively analyze how the law is applied during military operations on and off the battlefield The authors focus on how the law is actually implemented in a wide swath of military activities Disciplinary

Convergence in Systems Engineering Research Azad M. Madni, Barry Boehm, Roger G. Ghanem, Daniel Erwin, Marilee J. Wheaton, 2017-11-24 The theme of this volume on systems engineering research is disciplinary convergence bringing together concepts thinking approaches and technologies from diverse disciplines to solve complex problems Papers presented at the Conference on Systems Engineering Research CSER March 23 25 2017 at Redondo Beach CA are included in this volume This collection provides researchers in academia industry and government forward looking research from across the globe written by renowned academic industry and government researchers **The Army Lawyer**, 2015-03

Special Warfare, 2016 **Professional Journal of the United States Army**, 2015 *Crime and Criminal Justice in American Society* Randall G. Sheldon, William B. Brown, Karen S. Miller, Randal B. Fritzler, 2015-06-22 Today's headlines vividly illustrate the importance of understanding aspects of the criminal justice system too often ignored While the second edition of *Crime and Criminal Justice in American Society* includes the most recent statistics on the police courts and corrections its provocative current examples also spur critical thinking about justice in the United States The authors offer an alternative interpretation of criminal justice rarely presented in traditional textbooks or by the media They encourage readers to examine their beliefs about crime punishment and the law Discussions in the chapters about how African Americans Hispanics whites women juveniles the rich and the poor experience crime and the criminal justice system contribute context for understanding different viewpoints The poor and minorities are the most likely to be caught in the net of criminal justice but inequities have consequences for everyone Reflection on various perspectives provides helpful input for assessing attitudes and for becoming actively involved with issues that have significant consequences Eighteen thoroughly revised chapters present historical backgrounds theories and emerging issues New to the second edition is a chapter on veterans involved in the criminal justice system Affordable succinct and engaging this textbook presents the key concepts of the criminal justice system at less than half the cost of many competing textbooks *The Evolution of U.S. Military Policy from the Constitution to the Present, Volume IV* M Wade Markel, Alexandra Evans, Miranda Priebe, Adam Givens, Jameson Karns, Gian Gentile, 2020-06-23 Tracing the evolution of the U S Army throughout American history the authors of this four volume series show that there is no such thing as a traditional U S military policy Rather the laws that authorize empower and govern the U S armed forces emerged from long standing debates and a series of legislative compromises between 1903 and 1940 Volume IV traces how Total Force Policy has been implemented since 1970 **Digital Human Modeling and Applied Optimization** Sofia Scataglini and Sudhakar L. Rajulu, 2022-07-24 Digital Human Modeling and Applied Optimization Proceedings of the 13th International Conference on Applied Human Factors and Ergonomics AHFE 2022 July 24 28 2022 New York USA The Anglo-American Military Relationship Wyn Rees, 2024-02-19 The Anglo American Military Relationship explores military cooperation since the end of the Cold War Much of the literature on the Anglo American Special Relationship has focused on the personal linkages between American Presidents and British Prime

Ministers This book argues that much of what is special between the two countries has resided in their military cooperation This has provided the ballast that has underpinned other aspects of the political and economic relationship and given it durability The book focuses on how the British armed services have worked alongside a superpower in both peacetime and conflict This military cooperation has been a challenging task not least because it has occurred within a dynamic strategic context in which the nature of conflict has been evolving British armed forces have engaged with their American allies in high intensity warfare as well as in developing military doctrines to address insurgency peace enforcement and nation building tasks Working so closely with the US military has generated risks as well as benefits for Britain s armed forces It has led them to engage in tasks that have weighed heavily upon their resources and has resulted in numerous tensions between the two sides

The Prologue Alexander V. Mirtchev, 2021-03-09 This is not another alternative energy study Rather The Prologue identifies and charts the security related trajectory of a relatively new global phenomenon the ascent of alternative energy as a 21st century megatrend Why and how have contemporary alternative energy developments evolved into a 21st century global socio political and techno economic megatrend What are the security implications of this megatrend And what does the megatrend s evolution reveal about upcoming geopolitical energy defense environmental and economic security challenges This book endeavors to answer these questions by establishing the conceptual framework of a universally securitized world in which mutually interacting threats have expanded the needs and security considerations of today s globalized and interdependent actors including states international organizations multinational corporations and political and social movements Alexander Mirtchev s sweeping exploration of the changing energy landscape looks far into the future and outlines issues that will occupy scholars and policymakers for decades to come The Hon Henry Kissinger Chairman Kissinger Associates Former Secretary of State and National Security Advisor With the advancements in alternative energy technology at the beginning of the 21st century energy security thinking and planning will never be the same Alexander Mirtchev s profoundly original book reveals these new dilemmas that will challenge policymakers in all major economies and provides for dealing with the new realities in a smart way The Hon Judge William H Webster Chairman Homeland Security Advisory Council Former Director of the CIA and FBI

Serving Military Families Karen Rose Blaisure, Tara Saathoff-Wells, Amy Laura Dombro, Colonel Angela Pereira, Shelley M. MacDermid Wadsworth, 2015-08-11 This text introduces readers to the unique culture of military families their resilience and the challenges of military life Personal stories from nearly 70 active duty reservists veterans and their families from all branches and ranks of the military bring their experiences to life A review of the latest research theories policies and programs better prepares readers for understanding and working with military families Objectives key terms tables figures summaries and exercises including web based exercises serve as a chapter review The book concludes with a glossary Readers learn about diverse careers within which they can make important differences for families Engaging vignettes are featured throughout Voices from the Frontline offer personal accounts of

issues faced by actual program leaders practitioners researchers policy makers service members veterans and their families Spotlight on Research highlights the latest studies on dealing with combat related issues Best Practices review the optimal strategies used in the field Tips from the Frontline offer suggestions from experienced personnel Updated throughout including the latest demographic data the new edition also features New chapter 9 on women service members that addresses the accomplishments and challenges faced by this population including sexual bias and assault and combat related psychological disorders New chapter 10 on veterans and families looks at veterans by era e g WW2 each era s signature issues and how those impact programs and policies and challenges veterans may face such as employment education and mental and physical health issues Two new more comprehensive and cohesive chapters 11 12 review military and civilian programs policies and organizations that support military and veteran families Additional information on TBI and PTSD the deployment cycle stress and resilience the possible negative effects of military life on families same sex couples and their children and the recent increase in suicides in the military More applied cases and exercises that focus on providing services to military families Intended as a text for advanced undergraduate or graduate courses on military families or as a supplement for courses on the family marriage and family stress and coping or family systems taught in family science human development clinical or counseling psychology sociology social work and nursing this book also appeals to helping professionals who work with military and veteran families

How the Army Runs: A Senior Leader Reference Handbook, 2017-2018 (31st Edition) U.S. Army War College, 2018-11-19 This text explains and synthesizes the functioning and relationships of numerous Defense Joint and Army organizations systems and processes involved in the development and sustainment of trained and ready forces for the Combatant Commanders It is designed to be used by the faculty and students at the U S Army War College as well as other training and educational institutions as they improve their knowledge and understanding of How the Army Runs We are proud of the value that senior commanders and staffs place in this text and are pleased to continue to provide this reference

The Law in War Geoffrey S. Corn, Ken Watkin, Jamie Williamson, 2023-03-29 The Law in War offers an insightful roadmap to understanding a broad range of operational humanitarian and accountability issues that arise during armed conflict Each chapter provides a clear and comprehensive explanation of the impact that international law has on military operations The second edition has been fully revised to reflect recent advances in international humanitarian law and expands the analysis to include as a brand new chapter on international human rights law which addresses issues such as the conduct of law enforcement during hostilities The revisions are particularly focused on updates concerning the status of combatants and unprivileged belligerents the protection of civilians targeting the treatment of POWs and detainees weapons law air and missile warfare naval warfare and neutrality command responsibility and accountability New material has also been added to address the increasing involvement of private security contractors in warfare The Law in War is an ideal text for students in a variety of domains to

include international humanitarian law international human rights law international relations and military science It is also a valuable resource for those involved in the planning execution and critique of military operations across the spectrum of conflict Robust Intelligence and Trust in Autonomous Systems Ranjeev Mittu,Donald Sofge,Alan Wagner,W.F.

Lawless,2016-04-07 This volume explores the intersection of robust intelligence RI and trust in autonomous systems across multiple contexts among autonomous hybrid systems where hybrids are arbitrary combinations of humans machines and robots To better understand the relationships between artificial intelligence AI and RI in a way that promotes trust between autonomous systems and human users this book explores the underlying theory mathematics computational models and field applications It uniquely unifies the fields of RI and trust and frames it in a broader context namely the effective integration of human autonomous systems A description of the current state of the art in RI and trust introduces the research work in this area With this foundation the chapters further elaborate on key research areas and gaps that are at the heart of effective human systems integration including workload management human computer interfaces team integration and performance advanced analytics behavior modeling training and lastly test and evaluation Written by international leading researchers from across the field of autonomous systems research Robust Intelligence and Trust in Autonomous Systems dedicates itself to thoroughly examining the challenges and trends of systems that exhibit RI the fundamental implications of RI in developing trusted relationships with present and future autonomous systems and the effective human systems integration that must result for trust to be sustained Contributing authors David W Aha Jenny Burke Joseph Coyne M L Cummings Munjal Desai Michael Drinkwater Jill L Drury Michael W Floyd Fei Gao Vladimir Gontar Ayanna M Howard Mo Jamshidi W F Lawless Kapil Madathil Ranjeev Mittu Arezou Moussavi Gari Palmer Paul Robinette Behzad Sadrfaridpour Hamed Saeidi Kristin E Schaefer Anne Selwyn Ciara Sibley Donald A Sofge Erin Solovey Aaron Steinfeld Barney Tannahill Gavin Taylor Alan R Wagner Yue Wang Holly A Yanco Dan Zwillinger

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