



DEPARTMENT OF THE AIR FORCE
AIR UNIVERSITY (AETC)

25 March 2014

MEMORANDUM FOR: SOC/DE

FROM: SOC/DER

SUBJECT: After-Action Report, Squadron Officer School (SOS) Class 14B

1. Overview. This memorandum documents the end-of-term review (EOTR) for Squadron Officer School (SOS) Class 14B. This review considers student performance, feedback on the curriculum, guidance affecting the curriculum, and course director analysis.

2. Student performance. ...

3. Feedback on the curriculum. ...

a. Feedback from students. ...

(1) "What were the most beneficial aspects of the course?"

(2) "How could we improve the course?"

b. Feedback from instructors. ...

4. Guidance Affecting Curriculum. ...

5. Course Director Analysis. ...

Vicki C. Williams

VICTORIA C. WILLIAMS, Major, USAF
Course Director, Squadron Officer School

Attachment:

Spaatz ESS/NA Feedback Report, 15 March 2014

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14 November Memorandums

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Commons**



14 November Memorandums:

Code of Federal Regulations , Index to Records of the United States Strategic Bombing Survey United States Strategic Bombing Survey,1947 The FBI's Obscene File Douglas M. Charles,2012-04-26 What do pop artist Andy Warhol sex researcher Alfred Kinsey and cinematic comedians Abbott Costello have in common They all found a prominent place in the FBI s Obscene File In this startling new study Douglas Charles reveals how for more than seventy years FBI officials placed obscenity pornography and the politics of morality among their topmost concerns Illuminating this largely neglected aspect of FBI history Charles charts the evolution of the Bureau s efforts to combat the spread of obscenity and its perceived insidious effects He contends that especially during the five decades under J Edgar Hoover these efforts became a surprisingly high priority and at times were expressly wielded for political ends even as Hoover hid the file from public view in order to preserve the Bureau s squeaky clean image Charles recounts how the Obscene File was conceived and organized by Hoover and describes its contents which included magazines films and artwork in addition to dossiers on offenders He examines the FBI s targeting of 1940s and 50s race music with its depictions of lewd and licentious acts in obscene and foul language He describes how the FBI collected photos of activities at gay bars and prosecuted businesses that published obscene pro gay magazines and how it participated in the Lavender Scare that targeted gays in the federal government He also details the FBI s efforts to short circuit the distribution of the film Deep Throat and disrupt the pornographic movie industry On the political front Charles tells how Hoover found a fellow crusader in Richard Nixon who hijacked the obscenity issue to rally an electoral base weary of an anything goes decade But as changing mores and laws redefined obscenity subsequent directors moved away from Hoover s approach and focused more on mob control of pornography kiddie porn and the war on drugs Subsequently the Obscene File mostly fell into disuse during the presidencies of Bill Clinton and George W Bush the latter president unable to gain any traction with his own obscenity initiatives Taking in the whole scope of these operations Charles s insightful history offers a previously unseen look at a major facet of FBI activities and contributes significantly to our understanding of Hoover and his legacy The Official History of Privatisation Vol. I David Parker,2009

The Road to the Dayton Accords D. Chollet,2007-06-08 The intricate diplomacy that led to the peace agreement in Bosnia known as the Dayton Accords is here revealed in unprecedented detail Based on thousands of still classified government documents and dozens of interviews with key participants this is a comprehensive story of high level diplomacy told from the inside **Living with Peril** Andreas Wenger,2000-01-01 Living with Peril explains in detail how the Eisenhower and Kennedy administrations adapted to the reality of a Soviet nuclear force capable of destroying the United States and against which there was no effective defense Wenger illuminates the development implementation and evolution of U S government policies designed to avoid war and to respond to the vulnerability of nuclear destruction Drawing from a wealth of sources Wenger provides an insightful and original perspective on the origins of cold war nuclear diplomacy This is

crucial reading for students and scholars of international relations peace and conflict studies and diplomatic history

Joseph Walshe Aengus Nolan, 2008 A long overdue and fascinating examination of the career of Ireland's longest serving general secretary of Foreign Affairs *The End is Nigh* Robert Crowcroft, 2019 The tale of the relentless intrigue burning ambition and bitter rivalry in British politics during the years preceding the Second World War exploring the interaction between Westminster and a world primed to explode *The Crowe Memorandum* Jeffrey Stephen Dunn, 2013-07-29 As we approach the 100th anniversary of the outbreak of the First World War students of history will revisit the causes conduct and aftermath of the war In each of these Sir Eyre Crowe played a very significant role Yet outside academic and diplomatic circles his name is little known An outsider in the Foreign Office he neither attended an English public school nor university He was born and educated in Germany Yet he rose because of his unique expertise to be the Permanent Under Secretary from 1920 until his death in 1925 during which time he worked not always amicably with prime ministers and foreign secretaries such as Lloyd George Curzon Ramsay MacDonald and Austen Chamberlain On his death Stanley Baldwin called him our ablest public servant Eyre Crowe was a participant in events that led to the 1914-1918 war was one of the main organisers of the blockade of Germany helped to end the Ruhr crisis of 1923-24 and played a major role in the acceptance of the Dawes Plan at the 1924 London Conference Shortly before he died he persuaded a sceptical Cabinet to accept a policy that culminated in the Locarno Pact Yet Crowe played a strange role at the Paris Peace Conference of 1919 Britain's most knowledgeable expert on Germany he was marginalised by Lloyd George prior to the signing of the Versailles Treaty but then played a leading part as Ambassador Plenipotentiary Crowe's Memorandum of 1907 had a profound influence upon Foreign Office perceptions of Germany for more than forty years The Crowe line on Germany was opposed by Neville Chamberlain and the British Ambassador in Berlin Neville Henderson prior to the Second World War Crowe had believed that Germany was a great nation but that Britain had made too many concessions to its government when it needed to stand firm Foreign Office diplomats were even seen waving copies of the memorandum by then a published document in the faces of journalists from the pro appeasement Times newspaper This book focuses mainly on the 1907 Memorandum and Crowe's career after the war but it provides many insights into the characters talents and failings of a number of players in this extraordinary period of history **Unequal Sisters** Stephanie Narrow, Kim Cary Warren, Judy Tzu-Chun Wu, Vicki L Ruiz, 2023-08-28 Unequal Sisters has become a beloved and classic reader providing an unparalleled resource for understanding women's history in the United States today First published in 1990 the book revolutionized the field with its broad multicultural approach emphasizing feminist perspectives on race ethnicity region and sexuality and covering the colonial period to the present day Now in its fifth edition the book presents an even wider variety of women's experiences This new edition explores the connections between the past and the present and highlights the analysis of queerness transgender identity disability the rise of the carceral state and the bureaucratization and militarization of migration There is

also more coverage of Indigenous and Pacific Islander women The book is structured around thematic clusters conceptual methodological approaches to women s history bodies sexuality and kinship and agency and activism This classic work has incorporated the feedback of educators in the field to make it the most user friendly version to date and will be of interest to students and scholars of women s history gender and sexuality studies and the history of race and ethnicity *The Baltic Sea* Renate Platzöder,Philomène Verlaan,2023-07-24 Recent developments have produced fundamental and far reaching changes in the sovereignties bordering the semi enclosed area of the Baltic Sea This book presents a comprehensive and balanced codification of issues and views focusing on new developments in the Baltic Sea Area with specific reference to the UNCLOS 1982 Convention the particular marine uses of the Baltic Sea and national views and interests of the bordering states and third parties It deals with matters such as the Kiel Canal delimitation dispute settlement and navigation shipping the ecosystem fisheries and scientific research The Baltic Sea is the outcome of a European Workshop on the Law of the Sea co sponsored by the Law of the Sea Institute University of Hawaii the William S Richardson School of Law University of Hawaii and the Stiftung Wissenschaft und Politik Research Institute for International Affairs in Ebenhausen Germany This workshop is the first in a series designed to illuminate major issues in ocean law and policy which require attention on the national regional and global levels This book provides a useful basis for the consideration and further discussion of those interested in the sea and the environment helping academics and policy makers alike not only ascertain but also understand objectives and concerns underlying the states of the region and the reaction of other states and the international community as a whole **NASA Technical Memorandum** United States. National Aeronautics and Space Administration,1992 The Bride and the Dowry Avi Raz,2012-01-01 Israel s victory in the June 1967 Six Day War provided a unique opportunity for resolving the decades old Arab Zionist conflict Having seized the West Bank the Gaza Strip the Sinai Peninsula and the Golan Heights Israel for the first time in its history had something concrete to offer its Arab neighbors it could trade land for peace Yet the political deadlock persisted after the guns fell silent This book sets out to find out why Avi Raz places Israel s conduct under an uncompromising lens He meticulously examines the critical two years following the June war and substantially revises our understanding of how and why Israeli Arab secret contacts came to naught Mining newly declassified records in Israeli American British and UN archives as well as private papers of individual participants Raz dispels the myth of overall Arab intransigence and arrives at new and unexpected conclusions In short he concludes that Israel s postwar diplomacy was deliberately ineffective because its leaders preferred land over peace with its neighbors The book throws a great deal of light not only on the post 1967 period but also on the problems and pitfalls of peacemaking in the Middle East today **United States Army in World War II.** ,1951 *Washington Command Post: the Operations Division* Ray S. Cline,1951 An account of the War Department s principal staff agency that describes the way the members of the Operations Division worked together defined their responsibilities and carried out their common aims **FDR and the Jews** Richard Breitman,Allan J.

Lichtman,2013-03-19 A contentious debate lingers over whether Franklin Delano Roosevelt turned his back on the Jews of Hitler s Europe FDR and the Jews reveals a concerned leader whose efforts on behalf of Jews were far greater than those of any other world figure but whose moral leadership was tempered by the political realities of depression and war *Bread and the Ballot* Dennis Merrill,1990 Drawing on recently declassified government documents Merrill examines U S foreign economic policy toward India from its independence to President Kennedy s assassination He considers the politics ideology and functioning of the large economic assistance effort in India and also provides insights into the failures of U S economic strategies in the Third World during the Cold War According to Merrill rapid growth of aid to nonaligned India began during the Eisenhower Administration which declared the policy of the United States to convince people in the less developed areas that there is a way of life by which they can have bread and the ballot The volume also includes Indian views on relevant economic and political issues ISBN 0 8078 1920 4 39 95 *The Other Arab-Israeli Conflict* Steven L. Spiegel,1985 Discusses the history of and analyzes the factors shaping American policies in the Middle East Accounts and Papers of the House of Commons Great Britain. Parliament. House of Commons,1857 Strategy and Politics in the Middle East, 1954-1960 Michael Cohen,2004-10-21 Cohen reveals the extent to which the UK clung on to great power pretensions in the Middle East 1954 60 and used bluff to give the impression that it disposed of greater military resources than was the case

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