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Managing Multiple Projects Michael S. Dobson PMP, Deborah Singer Dobson M.Ed., 2011-09-30 Let's face it who among us has only a single project Multiple projects are the norm not the exception and there are very good reasons why this is so A lot of projects simply aren't big enough to justify the investment of a full time project manager having only one is impractical Depending on the availability of resources a multiple project environment can accomplish substantial work while lowering the overhead burden of project management by consolidating processes In this book you will learn how to recognize the characteristics and to manage effectively in each of these situations how to plan and organize your work how to influence other people who may not report to you in an official supervisory capacity and how to get results This is an ebook version of the AMA Self Study course If you want to take the course for credit you need to either purchase a hard copy of the course through amaselfstudy.org or purchase an online version of the course through www.flexstudy.com

Managing Multiple Projects Michael S. Dobson, Deborah Singer Dobson, 2011 Let's face it who among us has only a single project Multiple projects are the norm not the exception and there are very good reasons why this is so A lot of projects simply aren't big enough to justify the investment of a full time project manager having only one is impractical Depending on the availability of resources a multiple project environment can accomplish substantial work while lowering the overhead burden of project management by consolidating processes In this book you will learn how to recognize the characteristics and to manage effectively in each of these situations how to plan and organize your work how to influence other people who may not report to you in an official supervisory capacity and how to get results

Agile Project Management for Government Brian Wernham, 2012 Governments on both sides of the Atlantic have committed to introducing agile change management for faster results with cheaper implementation at lower risk The first hands on guide is designed to help public sector leaders reap the rewards of agile methods based on the latest national and international research

Project Risk and Cost Analysis Michael S. Dobson, Deborah Singer Dobson, 2012 Project Risk and Cost Analysis focuses on risk in the context of project management primarily in the area of risk's effects on project costs with emphasis on the many modern tools that help you and your organization quantify and manage project risk You will learn how to perform a formal risk and cost analysis apply the Earned Value Method to risk management and adjust schedule and budget reserves appropriately for your project conditions The book follows the basic project risk management approach as laid out in A Guide to the Project Management Body of Knowledge PMBOK Guide 4th Edition popularly known as the PMBOK Guide along with other sources listed in the bibliography and suggested reading

Design Thinking for Tech George D. Anderson, 2022-11-04 In just 24 lessons of one hour or less Design Thinking for Tech helps you inject techniques and exercises into your projects using the same systematic and creative process that designers have used for years Anderson walks you through a simple four phase Design Thinking model showing how to loop back keep learning and continuously refine your work You start by understanding the

essential what how when why and who of Design Thinking Next you use core Design Thinking techniques to understand the big picture focus on your most critical problems think more creatively about them take the next best steps toward problem resolution and value creation and along the way rapidly iterate for progress Every lesson builds on what you've already learned with exercises crafted to deliver directly relevant experience Regardless of your role in the world of technology you'll learn how to supercharge success for any tech related project business initiative or digital transformation Learn how to Apply a simple four phased Design Thinking model in team and individual settings Inject game changing methods into the project lifecycle Gain crucial big picture insights into how a situation has evolved over time Build and maintain healthier more resilient teams Reskill teams to deliver greater business functional and technical impact Set and manage realistic expectations through a 360 view of your stakeholders Connect communicate and empathize with the right people at the right time Liberate the ideas trapped in your head so you can explore them deeply with others Think divergently expand creativity and work through uncertainty Navigate problems to quickly arrive at potential solutions Deliver incremental yet real value to people who desperately need it Start small to deliver greater value at velocity Improve how you approach and manage change Step by step instructions carefully walk you through the most common tasks Practical hands on examples show you how to apply what you learn Quizzes and exercises help you test your knowledge and stretch your skills Notes and tips point out shortcuts and solutions

Project Risk and Cost Analysis Michael S. Dobson PMP, Deborah Singer Dobson M.Ed., 2011-08-15 Project Risk and Cost Analysis focuses on risk in the context of project management primarily in the area of risk's effects on project costs with emphasis on the many modern tools that help you and your organization quantify and manage project risk You will learn how to perform a formal risk and cost analysis apply the Earned Value Method to risk management and adjust schedule and budget reserves appropriately for your project conditions The book follows the basic project risk management approach as laid out in A Guide to the Project Management Body of Knowledge PMBOK Guide 4th Edition popularly known as the PMBOK Guide along with other sources listed in the bibliography and suggested reading This is an ebook version of the AMA Self Study course If you want to take the course for credit you need to either purchase a hard copy of the course through amaselfstudy.org or purchase an online version of the course through www.flexstudy.com

Lean Project Management Claus Hüsselmann, 2023-10-31 Many organisations face the challenge of making their project management more agile However the circumstances are often not suitable for this The desired agility either does not fit the existing projects or there is a lack of sufficient systematics Lean Project Management shows how the advantages of different Lean Project Management methods adaptive targeted and flexible can be combined In addition to the established methods of classic and agile project management proven methods and tools from Lean Management are used and further developed with a view to the requirements of project management such as Gemba 5S and more The book shows how an organisation can systematically professionalise its project management and make it more flexible in a targeted manner in

order to achieve more value with less effort Aimed at students on postgraduate courses in business and project management as well as professional project managers working in organisations both large and small Lean Project Management is a clear and comprehensive guide to combining the best methods to achieve optimal results The Human Change Management Body of Knowledge (HCMBOK®) Vicente Goncalves, Carla Campos, 2018-01-31 I am happy to recommend this work I believe in the principles presented in it and identify with its context Due to the lack of knowledge on the subject in the market it is a topic that must be made known The book should be in the library of all project and change managers Paul Dinsmore PMI Fellow Every manager should integrate HCMBOK practices into their project management methodology in order to fully develop their work This book addresses a simple and practical way that the critical component in organizational change management can be applied to projects of all kinds the human factor Bruno Machado Director Project Management Office Grupo Anima Educa o We live in a time of change speed and an avalanche of information It is still very difficult for most companies to change their organizational culture efficiently This book makes us reflect upon the crucial element in any change and which most managers do not place in the foreground the people Joyce Meyer CEO iDigo In today s constantly changing world the Project Manager must have sensitivity to how people react to change Knowing a method that provides a structured way to take care of the human aspect is a key factor in the success of any project HCMBOK offers a simple and practical approach to managing change which can be easily incorporated into the project management routine providing amazing results Pedro Augusto Cardoso da Silva Engineering Director METR RIO This reference starts by presenting the concept of change management its players strategies and applicable models In the second part the book covers the set of good practices methodology and tools known as the HCMBOK Human Change Management Body of Knowledge The third part introduces the concept of the Change Management Office CMO and its relation to the strategic planning of an organization The book concludes with the competencies essential for a change manager an approach to agile methodologies and a model for managing cultural change *Software War Stories* Donald J. Reifer, 2013-10-14 A comprehensive practical book on software management that dispels real world issues through relevant case studies Software managers inevitably will meet obstacles while trying to deliver quality products and provide value to customers often with tight time restrictions The result Software War Stories This book provides readers with practical advice on how to handle the many issues that can arise as a software project unfolds It utilizes case studies that focus on what can be done to establish and meet reasonable expectations as they occur in government industrial and academic settings The book also offers important discussions on both traditional and agile methods as well as lean development concepts Software War Stories Covers the basics of management as applied to situations ranging from agile projects to large IT projects with infrastructure problems Includes coverage of topics ranging from planning estimating and organizing to risk and opportunity management Uses twelve case studies to communicate lessons learned by the author in practice Offers end of chapter exercises sample solutions and a blog

for providing updates and answers to readers questions Software War Stories Case Studies in Software Management mentors practitioners software engineers students and more providing relevant situational examples encountered when managing software projects and organizations

The Encyclopedia of Operations Management Arthur V. Hill, 2012 This is the perfect field manual for every supply chain or operations management practitioner and student The field s only single volume reference it s uniquely convenient and uniquely affordable With nearly 1 500 well organized definitions it can help students quickly map all areas of operations and supply chain management and prepare for case discussions exams and job interviews For instructors it serves as an invaluable desk reference and teaching aid that goes far beyond typical dictionaries For working managers it offers a shared language with insights for improving any process and supporting any training program It thoroughly covers accounting customer service distribution e business economics finance forecasting human resources industrial engineering industrial relations inventory management healthcare management Lean Sigma Six Sigma lean thinking logistics maintenance engineering management information systems marketing sales new product development operations research organizational behavior management personal time management production planning and control purchasing reliability engineering quality management service management simulation statistics strategic management systems engineering supply and supply chain management theory of constraints transportation and warehousing Multiple figures graphs equations Excel formulas VBA scripts and references support both learning and application this work should be useful as a desk reference for operations management faculty and practitioners and it would be highly valuable for undergraduates learning the basic concepts and terminology of the field Reprinted with permission from CHOICE <http://www.cro2.org> copyright by the American Library Association

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