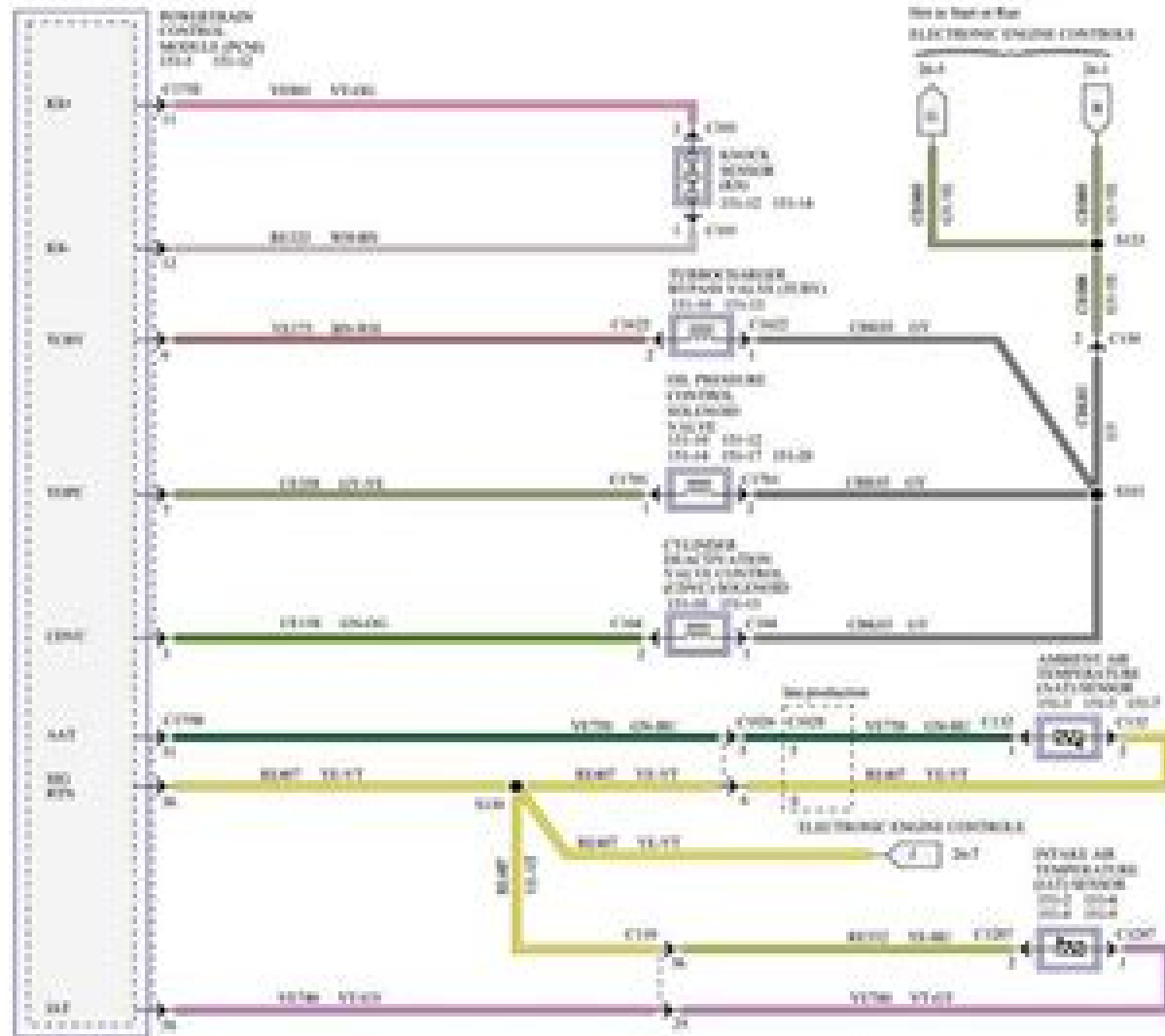




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Tracy Martin

A red circular graphic with a gradient, appearing as a semi-circle or a partial circle, located to the right of the Tracy Martin text bar.

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turbulent To withstand this we need to build talented organizations and talented individuals 4 Interdependence between people within and across organizations is critical The way that each individual relies on each other and how talent is realised through social and team ties makes a decisive defining difference 5 Individuals control when and who their potential is shared with The idea that an organization can manage talent and potential is an outdated conceit 6 The nature of work itself matters hugely The extent to which it is stimulating and engaging and how people can make the connection with what they do and the wider difference it makes is vital 7 The way talent is generated is affected by the whole ecology of an organization its sense of purpose rituals the behaviour of its leaders how it hires and how it fires people all influence the way talent is generated

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