
CIPS L4M1 - Question & Answer Past exam questions

O1. Outline FIVE differences between purchasing goods and purchasing services. - correct answer 1. Goods are tangible, services are intangible:

2. Services cannot be separated from their supplier:
3. Heterogeneity: goods are usually uniform in nature while services are unique at each delivery
4. Services 'perish' immediately on delivery whereas goods can be stored until required
5. Products are easier to specify, being tangible

O2. Explain THREE circumstances in which a competitive tendering exercise might not be the best approach to making a purchase. - correct answer 1. Urgency

2. Commercial confidentiality or national security (e.g. military organisations):
3. Value of the purchase:
4. Production costs cannot be measured accurately:
5. Price is not the only criterion for supplier selection and contract award
6. Intellectual Property Rights and monopoly

O2. Describe TWO e-sourcing tools and their use in procurement and supply. - correct answer 1. E-Catalogues

2. E-Tendering
3. E. Auction
4. Reverse Auctions
5. Online supplier evaluation data

O3. Explain the role of a shared services unit (SSU). - correct answer SSUs reflect a desire to centralise and share services.

The shared service provider becomes a dedicated provider of services such as; finance, HR, IT and procurement which continue to be provided internally

Ancillary L4 Question Papers

Christian Drosten



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Enjoying the Track of Appearance: An Emotional Symphony within **Ancillary L4 Question Papers**

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Table of Contents Ancillary L4 Question Papers

1. Understanding the eBook Ancillary L4 Question Papers
 - The Rise of Digital Reading Ancillary L4 Question Papers
 - Advantages of eBooks Over Traditional Books
2. Identifying Ancillary L4 Question Papers
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Ancillary L4 Question Papers
 - User-Friendly Interface
4. Exploring eBook Recommendations from Ancillary L4 Question Papers
 - Personalized Recommendations

- Ancillary L4 Question Papers User Reviews and Ratings
- Ancillary L4 Question Papers and Bestseller Lists
- 5. Accessing Ancillary L4 Question Papers Free and Paid eBooks
 - Ancillary L4 Question Papers Public Domain eBooks
 - Ancillary L4 Question Papers eBook Subscription Services
 - Ancillary L4 Question Papers Budget-Friendly Options
- 6. Navigating Ancillary L4 Question Papers eBook Formats
 - ePub, PDF, MOBI, and More
 - Ancillary L4 Question Papers Compatibility with Devices
 - Ancillary L4 Question Papers Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Ancillary L4 Question Papers
 - Highlighting and Note-Taking Ancillary L4 Question Papers
 - Interactive Elements Ancillary L4 Question Papers
- 8. Staying Engaged with Ancillary L4 Question Papers
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Ancillary L4 Question Papers
- 9. Balancing eBooks and Physical Books Ancillary L4 Question Papers
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Ancillary L4 Question Papers
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Ancillary L4 Question Papers
 - Setting Reading Goals Ancillary L4 Question Papers
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Ancillary L4 Question Papers
 - Fact-Checking eBook Content of Ancillary L4 Question Papers

- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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