

# Case Studies in Health Information Management

## Case Study 1: Mergers and Acquisitions

### Objectives

- Evaluate the centralization of health information management (HIM) services as required by the acquisition of one hospital by a larger hospital.
- Develop mission and vision statements for the new University Health Systems (UHS) HIM department.
- Create a new organizational chart for the new UHS HIM department.
- Assess the impact of centralizing HIM functions between the two merged HIM departments utilizing Kotter's change model.
- Analyze the coding job descriptions and develop one job description that covers all coding job tasks and incorporates appropriate coding job productivity and quality standards.
- Develop an orientation checklist that will be utilized by all HIM employees to orient them to the new UHS HIM department.

### Instructions

Review the case study below and complete the deliverables utilizing content available within the chapters of the text. The following chapters may be used: chapter 4, chapter 6, chapter 9, and chapter 10.

### Scenario

Sarah, HIM director at University Hospital was recently informed by her boss, the chief financial officer (CFO), that the healthcare organization acquired a local hospital, Memorial Community Hospital. This acquired hospital is located 25 miles away from University Hospital. Most of the HIM functions from Memorial Community Hospital will be centralized into University Hospital by the end of the fiscal year. Functions such as coding, transcription, chart completion, and data quality review will be moved and centralized to the main hospital campus; an HIM satellite station will stay open on the Memorial Community Hospital site to deal with release of information (ROI) requests. Patient care services will remain the same at Memorial Community Hospital to serve the population that currently utilizes this facility for care.

# Answer Key Case Studies Health Information Management

**Katrin Zwirgmaier**



## **Answer Key Case Studies Health Information Management:**

Case Studies of Security Problems and Their Solutions Gunnar O. Klein, 2000 Title page Contents 1 Introduction 2 The Legal Challenges 3 Trends in Health Telematics 4 The CoCo Guide to EDI Security 5 Security Architecture of the Star Project 6 The TrustHealth Pilot Experiment in Danderyd Hospital 7 Security Infrastructure for a Regional Electronic Medical Record 8 Security and the RHINE Project 9 The TIDDM Project and Security 10 Security Aspects in Relation to the HISA Standard Middleware Architecture 11 Using S MIME for Health Insurance Claims 12 Summary of Described Security Problems and Solutions 13 Recommendations from SIREN 14 Authors 15 Bibliography 16 Websites Author Index     **Healthcare**

**Information Management Systems** Charlotte A. Weaver, Marion J. Ball, George R. Kim, Joan M. Kiel, 2015-09-21 Healthcare Information Management Systems 4th edition is a comprehensive volume addressing the technical organizational and management issues confronted by healthcare professionals in the selection implementation and management of healthcare information systems With contributions from experts in the field this book focuses on topics such as strategic planning turning a plan into reality implementation patient centered technologies privacy the new culture of patient safety and the future of technologies in progress With the addition of many new chapters the 4th Edition is also richly peppered with case studies of implementation The case studies are evidence that information technology can be implemented efficiently to yield results yet they do not overlook pitfalls hurdles and other challenges that are encountered Designed for use by physicians nurses nursing and medical directors department heads CEOs CFOs CIOs COOs and healthcare informaticians the book aims to be a indispensable reference     *ICD-9-CM Inpatient Coding Reference and Study Guide* Ba Kobayashi, 2010-07 If you need to have a strong understanding of how ICD 9 CM diagnosis and procedure codes are determined then you have chosen the right book ICD 9 CM Inpatient Coding Reference and Study Guide The author designed a book that goes beyond the fundamentals that gets into the details of ICD 9 CM diagnosis and procedure code assignment as would be experienced on the job This user friendly reference teaches coders how to handle many coding situations while also being comprehensive enough to teach someone with a basic knowledge of medical coding how to move to the next level of advanced inpatient coding Updated every year to reflect the annual ICD 9 CM coding changes the text enables HIM professionals to master the concepts of medical coding while also gaining critical knowledge to pass the CCS exam administered by AHIMA and the CPC H exam from the AAPC The book also serves as an excellent desk reference and resource for coders who need to refresh their ICD 9 CM coding skills Among the topics covered in Volume 1 are inpatient coding guidelines coding conventions coding tables and a drug reference However the heart of this manual is the body system analysis based on chapters 1 17 of the Tabular list in Volume I of the ICD 9 CM Official Coding Guidelines The chapters are categorized by body system such as respiratory digestive et al The chapters in this study guide follow the same sequence as the Official Coding Guidelines All chapters in addition to highlighting basic coding guidelines contain situation based coding tips and coding examples A quiz

follows each chapter reinforcing concepts in a rigorous manner that applies directly to the professional coding environment. The book also contains a selective discussion of invasive procedures that the coder will most likely encounter on the job and on the exam. At the end of ICD 9 CM Inpatient Coding Reference and Study Guide are 15 case studies providing the reader with an opportunity to assess their ICD 9 CM coding skill set and speed at coding inpatient medical records. Each record contains a face sheet, history, physical, progress notes, and answer sheet. Some of the case studies contain ER reports, consultations, as well as operative and pathology reports. The answer key at the end of this study guide contains a rationale for all code assignments, 456 short answer questions, 116 multiple choice questions, 15 full medical record case studies. Each question is highly relevant and reflects a coding situation most hospital-based inpatient coders will face. The text strives to ensure the reader understands every diagnosis and procedure discussed, thorough discussion of symptoms, standard treatment protocols, and medications. Coding examples and quizzes help clarify the information presented.

Linda Kobayashi, BA, RHIT, CCS, has been a coder and coding manager for almost 20 years. Since 1998, Ms. Kobayashi has owned and operated Codebusters Inc., a nationwide coding consulting company. Widely regarded as a medical coding and auditing expert, she has conducted workshops on a variety of coding topics, including CCS Exam preparation workshops. Throughout her career, the author has remained professionally active as an AHIMA member as well as a member of her state association, CHIA California Health Information Association. Her formal training includes a teaching credential from California State University Los Angeles, a B.A. degree in English Literature from University of California Los Angeles, an RHIT from AHIMA after completing the RHIT program at East Los Angeles College, and a CCS certificate from AHIMA. Extensive experience as a hands-on coder, auditor, and educator has given the author the expertise to help coders prepare for the professional coding environment.

*Healthcare Information Management Systems* Marion J. Ball, Charlotte Weaver, Joan Kiel, 2013-03-14 Healthcare Information Management Systems Third edition will be a comprehensive volume addressing the technical, organizational, and management issues confronted by healthcare professionals in the selection, implementation, and management of healthcare information systems. With contributions from experts in the field, this book focuses on topics such as strategic planning, turning a plan into reality, implementation, patient-centered technologies, privacy, the new culture of patient safety, and the future of technologies in progress. With the addition of 28 new chapters, the Third Edition is also richly peppered with case studies of implementation both in the United States and abroad. The case studies are evidence that information technology can be implemented efficiently to yield results yet they do not overlook pitfalls, hurdles, and other challenges that are encountered. Designed for use by physicians, nurses, nursing and medical directors, department heads, CEOs, CFOs, CIOs, COOs, and healthcare informaticians, the book aims to be an indispensable reference.

Study Guide CHIMA, 2015-06-04 The Study Guide for the Fundamentals of Health Information Management 2nd edition is a lovely complement to the textbook readings. Using the study guide allows for an overview of key aspects of each chapter and provides a quick review in the form of

multiple choice short answer and true false questions Case studies have been included and allow the student to go beyond the basic knowledge understanding level and apply their critical thinking and analysis skills Instructors can use the study guide to direct class discussion on specific topics of interest Kelly Abrams Ph D Candidate CHIM VP Canadian College of Health Information Management      **Clinical Coding Workout 2004 W/ Answers** American Health Information Management a,Susan Hull,Rita Schichilone,Ahima,2004-07      *Lewis's Adult Health Nursing I and II: Assessment and Management of Clinical Problems\_5SAE 2V - E-Book* Chintamani,Dr. L. Gopichandran,Mrinalini Mani,2024-05-20 The 12th edition of Lewis s Medical Surgical Nursing served as the model for Lewis s Adult Health Nursing I II Fifth South Asia Edition which offers a thorough authentic approach to medical surgical nursing or adult health nursing in a clear approachable manner for students This fifth South Asia edition has been thoroughly revised to incorporate the most current information in a format that is easy to learn and practice Not just a textbook this edition is a reference for essential information needed by the students for preparing for all international nursing examinations Additionally it can serve as a vital companion in clinics operating rooms and emergency settings to standardize patient care in all stings      **The Project Manager's Guide to Health Information Technology Implementation** Susan M. Houston,2021-12-16 This book focuses on providing information on project management specific for software implementations within the healthcare industry It can be used as a guide for beginners as well as a reference for current project managers who might be new to software implementations Utilizing the Project Management Institute s PMI methodology process groups and knowledge areas are defined as they relate to implementing custom and commercial off the shelf COTS software The Software Development Life Cycle SDLC is a standard for developing custom software but can also be followed for implementing COTS applications as well How will the system be set up from an architecture and hardware standpoint What environments will be needed and why How are changes managed throughout the project and after These questions and more will be reviewed The differences between types of testing are defined as well as when each are utilized Planning for the activation and measuring the success of the project and how well the strategic need has been met are key activities that are often not given the time and effort as the other parts of the implementation project This new edition updates the current content to better align with the newest version of the PMI s Project Management Body of Knowledge PMBOK as well as the latest technology and concepts In addition this new edition includes additional chapters on agile management stakeholder management and choosing the right methodology      *The Project Manager's Guide to Health Information Technology Implementation* Sue M. Houston, MBA, RN-BC, PMP, CPHIMS,2011      **Cases on ICT Utilization, Practice and Solutions: Tools for Managing Day-to-Day Issues** Al-Mutairi, Mubarak S.,Mohammed, Lawan Ahmed,2010-11-30 This book presents in depth insight through a case study approach into the current state of research in ICT as well as identified successful approaches tools and methodologies in ICT research Provided by publisher

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