# Question 3 (adapted from Horngren's Cost Accounting: A Managerial Emphasis, 9th Canadian edition ):

The Quality Chocolatess (Quality) uses a job-costing system with two direct cost categories: direct materials and direct manufacturing labour- abbreviated to DM and DL, respectively. It also has one manufacturing overhead cost pool, which they abbreviate to MOH.

Quality allocates its MOH using DL costs and provides you with the following information:

	Budget for the year	Actuals for the year
DM	\$1,800,000	\$1,740,000
DL	2,600,000	2,540,000
мон	2,210,000	2,311,400

- Compute the actual and budgeted manufacturing overhead rates for the year.
- 2. You were given the following information:
  - a. job A-13:

DM used: \$48,000

DL: \$27,000

Compute the cost of Job A-13 using (a) an actual-costing system and (b) a normal-costing system.

3. Compute under- or over-allocated MOH using Quality's normal-costing system. Comment on your results and explain them. Would your results be different if actual costing was used? If not, why not? And if they would be different, explain why.

# **Answer Question Manageril Accounting Horngren**

Peter Atrill, E. J. McLaney

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system Handbook of Management Accounting Research Christopher S. Chapman, Anthony G. Hopwood, Michael D. Shields, 2011-09-14 Volume two of the Handbooks of Management Accounting Research consists of two groups of chapters The first draw together research that has focussed on particular management accounting practices. The second set synthesise contributions to the literature that have been focussed within particular organisational contexts Volume two concludes with a review of research on how management accounting practice and research varies around the world Special pricing available if purchased as a set with Volume 1 Documents the scholarly management accounting literature Publishing both in print and online through Science Direct International in scope **Integrated Power Of Management Control Systems In Japan** Eri Yokota, 2025-04-11 The management control framework that originated in large scale manufacturing oriented industries has now expanded its scope in a variety of ways It has expanded from a focus on manufacturing companies to service companies non profit companies and so on The target group for applying the framework has also broadened from managers to employees The framework is also examined in terms of how it should be applied to promote sustainability in companies In this book Japanese researchers discuss the situations in which management control a tool born in Europe and the US is utilized in Japan Specifically the book focuses on various types of management control systems from manufacturing companies innovation companies service companies to non profit companies and explains the characteristics of these systems based Japanese organizations Readers of this book will understand how Japanese researchers are using the management control framework in the context of diversification and from there the application of the framework in Japanese organizations

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input biases is investigated On the other hand the impact of single and multiple input biases on the quality of the information provided by traditional costing systems is focused In order to investigate the research questions a simulation approach is The Measurement Nightmare Debra Smith, 1999-12-22 Today's competitive environment requires that companies distinguish themselves in the marketplace using factors other than prices Companies that excel at on time delivery short cycle leadtime quality and fast response to the market gain a competitive edge and have the ability to market based on these features A proven approach to achieve this is the Theory of Constraints TOC production solution known as drum buffer rope scheduling Just in time JIT Total Quality Management TQM and other philosophies aim at exploiting these competitive edge factors However accounting systems financial and incentive measurements continue to be the biggest stumbling blocks to companies wishing to improve their financial performance with these tools Agreement on the need for a measurement system that encourages local actions in line with bottom line results is common but solutions have remained elusive Whether a company is pursuing IIT TQM or TOC cost accounting is the common enemy Attempts have been made to introduce new costing methods such as activity based costing and economic value added but they have failed to recognize the basic difference between product costing for financial statement purposes and collective management information to make real time decisions The Measurement Nightmare shows you how to resolve the conflicts and remove the accounting systems financial and incentive measurement roadblocks to adopting TOC thereby gaining improved performance and sustaining competitive advantage The techniques that the author leading authority Debra Smith has implemented and tracked at various companies highlight the productivity measurement nightmare Especially important are the day to day tools she developed to ensure successful implementation **Accounting and Auditing Practices and Procedures** United States. Congress. Senate. Committee on Governmental Affairs. Subcommittee on Reports, Accounting, and Management, 1977

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