

ENGLISH LANGUAGE**(ENGLISH PAPER – 1)***Maximum Marks: 80**Time allowed: Two hours**Answers to this Paper must be written on the paper provided separately.**You will not be allowed to write during the first 15 minutes.**This time is to be spent in reading the question paper.**The time given at the head of this Paper is the time allowed for writing the answers.**Attempt all five questions.**The intended marks for questions or parts of questions are given in brackets [].**You are advised to spend not more than 30 minutes in answering Question 1 and 20 minutes in answering Question 2.***Question 1***(Do not spend more than 30 minutes on this question.)*Write a composition (300 - 350 words) on **any one** of the following:**[20]**

- (i) Write an original short story in which two children and their school teacher are the main characters.
- (ii) Imagine a situation where you get an opportunity to change one thing in your school. What would it be? Why do you want to change it? How would you bring about the change?
- (iii) 'School examinations do not test intelligence.'
Express your views either for or against this statement.
- (iv) You are a regular visitor to your school library. Describe your library. Give details of the familiar sights. What do you see and feel as different students come in and check out the books? Why is this place so important?

This paper consists of 8 printed pages.

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The Supporting Role of Logistics during the Early Stage of Retail Internationalisation Linnea Haag, 2019-03-08 Retail internationalisation refers to the establishment of retailers into foreign sales markets and is an important success factor for many retail chains Logistics has been acknowledged as an important prerequisite and key component of retail internationalisation enabling physical distribution to new foreign markets as well as ensuring customer satisfaction in terms of on time delivery and product availability Despite the recognition of logistics logistics managers struggle to adapt their logistics organisation and operations in order to efficiently and effectively support retail internationalisation due to the complexity of operating in multiple markets Previous research seldom mentions how logistics supports retail internationalisation especially when retail

chains are at the beginning of their retail internationalisation journey By exploring the supporting role of logistics during the early stage of retail internationalisation retailers can better understand how logistics organisation and operations can be organised in order to successfully expand into foreign sales markets Therefore the purpose of this licentiate thesis is to Explore the supporting role of logistics during the early stage of retail internationalisation This licentiate thesis is based on an abductive multiple case study approach that combines empirical data with literature in an iterative process in order to explore the supporting role of logistics during the early stage of retail internationalisation The selected case companies were three large sized Swedish retail chains that have recently established themselves into nearby foreign sales markets The findings of this licentiate thesis suggest that logistics plays both a reactive and a proactive supporting role during the early stage of retail internationalisation The reactive supporting role refers to logistics that adapts to predetermined conditions set by the retail company s top management team As a reactive supporter the logistics organisation is typically involved at an operational level and scales up its logistics operations in order to supply multiple markets Beyond its reactive role logistics can also play a proactive supporting role This refers to its involvement at a strategic level within the retail company where it can influence the conditions of retail internationalisation When logistics is involved more proactively its operations can become better aligned with the other company operations involved in retail internationalisation Furthermore proactive logistics support enables more efficient and effective logistics that can better cope with increased complexity as well as more effectively keeping track of logistics costs In addition to these findings the importance of top management has been identified as a key aspect of proactive logistics support More specifically logistics competence within the top management team enables logistics to be prioritised at a strategic level and to be better integrated during retail internationalisation including during individual establishments into new markets The findings also suggest that the importance of logistics increases over time during retail internationalisation The more markets the retailer enters the more important efficient logistics becomes in order to deal with both complexity and logistics costs By involving proactive logistics from the start of retail internationalisation retail chains can more efficiently and effectively establish into and operate within foreign sales markets which in turn supports a sustainable retail internationalisation One of the main academic contributions of this licentiate thesis has been to study logistics in the specific context of retail internationalisation which has previously not been researched in any great detail In addition logistics has often been studied as a static aspect but in this thesis it is studied from a dynamic perspective in order to understand how its supporting role changes over time during the early stage of retail internationalisation Another important contribution is that the role of logistics has been studied from both a strategic and an operational level as previous research has mostly focused on the strategic level of logistics related to retail internationalisation In terms of practical contributions this licentiate thesis clarifies the logistics characteristics and supply chain capabilities that support the early stage of retail internationalisation This licentiate thesis can also help practitioners to

better prepare their logistics organisation and logistics operations for a future retail internationalisation as well as helping them to avoid making logistical mistakes during the early stage of retail internationalisation

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industry Being a new phenomenon in the construction industry TPL solutions provide a logistical competence not necessarily included in a traditional construction project Therefore TPL solutions are of particular interest when studying the realization of SCM in the construction industry In the process of realizing SCM in the construction industry the construction clients have been put forward as having a crucial and important role The clients are the initiator and funder of construction projects and as such the client can influence the course of a construction project Therefore it is of interest to study how the client can take an active role in this process Initiating a TPL solution in a construction project is one way for a client to take an active part in the realization of SCM in construction However in order to study how clients can take an active role towards the realization of SCM in the construction industry there have to be an understanding of how SCM is to be adopted to the construction industry context SCM that derives from the manufacturing industry is designed to be used in long term relationships with permanent organizational structures The construction industry on the other hand is associated with short term relationships and a temporary organizational structure Partnering that is designed to mitigate the temporariness and establish long term relationships have been quite successful in the construction industry and could therefore be used as a facilitator for SCM in construction To study the use of client initiated TPL solutions in construction and the realization of SCM in the construction industry the following research questions have been addressed RQ1 To what extent can a third party logistics solution be a facilitator for client driven SCM in the construction industry RQ2 How will upstream and downstream tiers be affected when a thirdparty logistics provider is used in a construction project RQ3 How can partnering be used a mean to facilitate the realization of SCM in the construction industry To answer the research questions two main methodologies have been used case study for the empirically grounded research and conceptual studies for the analysis of the case studies as well as for comparing the two concepts of partnering and SCM All questions have been grounded in literature and previous research The findings of this research is therefore grounded in both theory and in practice The main findings of this research is that TPL solutions are not a quick fix for realizing SCM in the construction industry However if used right a TPL solution can be an effective tool to address logistical issues in a construction project and to establish an interface between the supply chain and the construction site By initiating a TPL solution the client addresses the importance of logistical competence in a construction project A TPL solution does not have a purpose of its own a TPL solution is a service function to the construction project providing expertise on logistics management There are also a number of driving forces and concerns that have been identified if they are addressed prior to a TPL solution is implemented the likelihood of its success will increase Furthermore both partnering and SCM rely on high trust and share several key components and issues that have to be addressed Partnering on strategic level with several suppliers included can even be hard to distinguish from SCM Wherefore partnering is considered a facilitator for the realization of SCM in construction By addressing the necessary issues in both concepts a good foundation for SCM is established

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